

U.S. House of Representatives  
Committee on Ethics

EMPLOYEE POST-TRAVEL DISCLOSURE FORM

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual Financial Disclosure Statements of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House, 135 Cannon House Office Building, within 15 days after travel is completed. Please do not file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Name of Traveler: Joshua Snead
2. a. Name of accompanying relative: \_\_\_\_\_ or None ☒  
b. Relationship to Traveler: ☐ Spouse ☐ Child ☐ Other (specify): \_\_\_\_\_
3. a. Dates of departure and return: Departure: 05/31/2017 Return: 06/02/2017  
b. Dates at personal expense (if any): \_\_\_\_\_ or None ☒
4. Departure city: Washington, DC Destination: San Francisco, CA Return city: Washington, DC
5. Sponsor(s) (who paid for the trip): Information Technology and Innovation Foundation (ITIF)
6. Describe meetings and events attended: Meetings and facility visits with innovative companies in the  
technology sector and other sectors, focusing on key technologies for each company and related policy issues.
7. Attached to this form are EACH of the following (signify that each item is attached by checking the corresponding box):  
a. ☒ a completed Sponsor Post-Travel Disclosure Form;  
b. ☒ the Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments and Grantmaking or Non-Grantmaking Sponsor Forms;  
c. ☒ page 2 of the completed Traveler Form submitted by the employee; and  
d. ☒ the letter from the Committee on Ethics approving my participation on this trip.
8. a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda. (Signify that statement is true by checking box): ☒  
b. If not, explain: \_\_\_\_\_

I certify that the information contained on this form is true, complete, and correct to the best of my knowledge.

SIGNATURE OF TRAVELER: Joshua Snead DATE: 6/19/17

I authorized this travel in advance. I have determined that all of the expenses listed on the attached Sponsor Post-Travel Disclosure form were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

NAME OF SUPERVISING MEMBER: Kevin Brady DATE: 6/19/17

SIGNATURE OF SUPERVISING MEMBER: Kevin Brady

U.S. House of Representatives  
Committee on Ethics

## SPONSOR POST-TRAVEL DISCLOSURE FORM

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. *A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within 10 days of their return.* You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.**

1. Sponsor(s) (who paid for the trip): Information Technology and Innovation Foundation (ITIF)
2. Travel Destination(s): San Francisco and Palo Alto, California
3. Date of Departure: May 31, 2017 Date of Return: June 2, 2017
4. Name(s) of Traveler(s): Joshua Sneed  
(NOTE: You may list more than one traveler on a form only if all information is identical for each person listed.)
5. Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in response to Question 4:

	Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Other Expenses (dollar amount per item and description)
Traveler	\$579	\$456	\$161	N/A
Accompanying Relative				

6. All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. (Signify statement is true by checking box): ☒
- I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature: \_\_\_\_\_

Name: Jackie WhismanTitle: Director of Development & OutreachOrganization: ITIFI am an officer of the above-named organization (signify statement is true by checking box): ☒Address: 1101 K Street, NW, Suite 610, Washington, DC 20005

**U.S. House of Representatives  
Committee on Ethics**

**TRAVELER FORM**

1. Name of Traveler: Joshua Snead
2. Sponsor(s) (who will be paying for the trip): Information Technology & Innovation Foundation
3. Travel destination(s): San Francisco, CA and Silicon Valley, CA
4. a. Date of departure 05/31/2017 Date of return: 06/02/2017  
b. Will you be extending the trip at your personal expense? ☐ Yes ☒ No  
If yes, dates at personal expense: \_\_\_\_\_
5. a. Will you be accompanied by a relative at the sponsor's expense? ☐ Yes ☒ No  
b. If yes:  
(1) Name of accompanying relative: \_\_\_\_\_  
(2) Relationship to traveler: ☐ Spouse ☐ Child ☐ Other (specify): \_\_\_\_\_  
(3) Accompanying relative is at least 18 years of age: ☐ Yes ☐ No
6. a. Did the trip sponsor answer "yes" to Question 9(d) on the Primary Trip Sponsor Form (*i.e.*, travel is sponsored by an entity that employs a registered federal lobbyist or foreign agent and you are requesting lodging for two nights)? ☐ Yes ☒ No  
b. If yes, explain why the second night of lodging is warranted:  
\_\_\_\_\_  
\_\_\_\_\_
7. Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attachments and contributing sponsor forms: ☒ Yes ☐ No  
NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.
8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties.  
Meetings and facility visits on this trip will relate to digital trade and intellectual property, which are issues I cover for the Committee as a Trade Counsel.
9. Is the traveler aware of any registered federal lobbyists or foreign agents involved in planning, organizing, requesting, and/or arranging the trip? ☐ Yes ☒ No

10. **FOR STAFF TRAVELERS:**

**TO BE COMPLETED BY YOUR EMPLOYING MEMBER:**

**ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL**

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Date: \_\_\_\_\_

\_\_\_\_\_  
Signature of Employing Member

U.S. House of Representatives  
Committee on Ethics

**PRIMARY TRIP SPONSOR FORM**

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a Traveler Form at least 30 days before the start date of the trip. The trip sponsor should NOT submit the form directly to the Committee. The Committee Web site ([ethics.house.gov](http://ethics.house.gov)) provides detailed instructions for filling out the form.

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.**

1. Sponsor (who will be paying for the trip): \_\_\_\_\_  
Information Technology and Innovation Foundation (ITIF)
2. I represent that the trip will not be financed (in whole or in part) by a registered federal lobbyist or foreign agent (signify that the statement is true by checking box): ☒
3. Check only one: I represent that:
  - a. the primary trip sponsor has not accepted from any other source funds intended directly or indirectly to finance any aspect of the trip ☒ or
  - b. the trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds ☐ or
  - c. the primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities. ☐If "c" is checked, list the names of the additional sponsors: \_\_\_\_\_  
\_\_\_\_\_
4. Provide names and titles of ALL House Members and employees you are inviting. **For each House invitee, provide an explanation of why the individual was invited** (include additional pages if necessary):  
See Attachment 1  
\_\_\_\_\_
5. Is travel being offered to an accompanying relative of the House invitee(s)? ☐ Yes ☒ No
6. Date of departure: May 31, 2017 Date of return: June 2, 2017
7. a. City of departure: Washington, DC  
b. Destination(s): San Francisco, CA and Silicon Valley, CA  
c. City of return: Washington, DC
8. I represent that (check one of the following):
  - a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: ☐ or
  - b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: ☒ or
  - c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event and lobbyist/foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations. ☐
9. Check one of the following:
  - a. I checked 8(a) or (b) above: ☒
  - b. I checked 8(c) above but am not offering any lodging: ☐
  - c. I checked 8(c) above and am offering lodging and meals for one night: ☐ or
  - d. I checked 8(c) above and am offering lodging and meals for two nights: ☐If "d" is checked, explain why the second night of lodging is warranted: \_\_\_\_\_  
\_\_\_\_\_

10. Attached is a detailed agenda of the activities the House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees) (indicate agenda is attached by checking box): ☒
11. Check one:
- a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip (signify that the statement is true by checking box): ☒ or
- b. N/A – trip sponsor is a U.S. institution of higher education. ☐
12. For **each** sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip **and** its role in organizing and/or conducting the trip:  
See Attachment 2
- \_\_\_\_\_
- \_\_\_\_\_
- \_\_\_\_\_
- \_\_\_\_\_
13. Answer parts a and b. Answer part c if necessary.
- a. Mode of travel: Air ☒ Rail ☐ Bus ☒ Car ☐ Other ☐ (Specify: \_\_\_\_\_)
- b. Class of travel: Coach ☒ Business ☐ First ☐ Charter ☐ Other ☐ (Specify: \_\_\_\_\_)
- c. If travel will be first class or by chartered or private aircraft, explain why such travel is warranted:  
See Attachment 2
- \_\_\_\_\_
14. I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). (signify that the statement is true by checking box): ☒
15. I represent that either (check one of the following):
- a. The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees: ☐ or
- b. The trip involves events that are arranged specifically *with regard* to congressional participation: ☒
- If "b" is checked:
- 1) Detail the cost per day of meals (approximate cost may be provided): \_\_\_\_\_  
\$65 per day approximately
- 2) Provide reason for selecting the location of the event or trip: \_\_\_\_\_  
See Attachment 3
- \_\_\_\_\_
16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:
- Hotel name: San Francisco Marriott Union Square City: San Francisco Cost per night: \$250  
Reason(s) for selecting: Cost, availability, central location.
- Hotel name: Comfort Inn, Palo Alto City: Palo Alto Cost per night: \$187  
Reason(s) for selecting: Cost, availability, central location.
- Hotel name: \_\_\_\_\_ City: \_\_\_\_\_ Cost per night: \_\_\_\_\_  
Reason(s) for selecting: \_\_\_\_\_

17. I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. (signify that the statement is true by checking box): ☒

18. TOTAL EXPENSES FOR EACH PARTICIPANT:

<input type="checkbox"/> actual amounts <input checked="" type="checkbox"/> good faith estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or employee	\$780	\$437	\$160
For each accompanying relative			

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or employee		
For each accompanying relative		

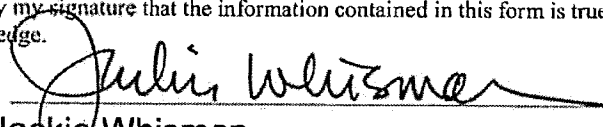
**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.**

19. Check one:

- a. I certify that I am an officer of the organization listed below. ☒ or  
b. N/A – sponsor is an individual or a U.S. institution of higher education. ☐

20. I certify that I am not a registered federal lobbyist or foreign agent for any sponsor of this trip. ☒

21. I certify by my signature that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature: 

Name: Jackie Whisman

Title: Director of Development and Outreach

Organization: Information Technology and Innovation Foundation

Address: 1101 K Street, NW, Suite 610, Washington DC 20005

Telephone number: 202-626-5748

Email address: jwhisman@itif.org

If there are any questions regarding this form please contact the Committee at the following address:

Committee on Ethics  
U.S. House of Representatives  
1015 Longworth House Office Building  
Washington, DC 20515  
(202) 225-7103 (phone)  
(202) 225-7392 (general fax)



Susan W. Brooks, Indiana  
*Chairwoman*  
Theodore E. Deutch, Florida  
*Ranking Member*

Patrick Meehan, Pennsylvania  
Trey Gowdy, South Carolina  
Kenny Marchant, Texas  
Leonard Lance, New Jersey

Yvette D. Clarke, New York  
Jared Polis, Colorado  
Anthony Brown, Maryland  
Steve Cohen, Tennessee



ONE HUNDRED FIFTEENTH CONGRESS

## U.S. House of Representatives

### COMMITTEE ON ETHICS

May 18, 2017

Thomas A. Rust  
*Staff Director and Chief Counsel*

Donna Herbert  
*Director of Administration*

Sheria A. Clarke  
*Counsel to the Chairwoman*

Daniel J. Taylor  
*Counsel to the Ranking Member*

1015 Longworth House Office Building  
Washington, D.C. 20515-6328  
Telephone: (202) 225-7103  
Facsimile: (202) 225-7392

Mr. Joshua Snead  
Committee on Ways and Means  
1103 Longworth House Office Building  
Washington, DC 20515

Dear Mr. Snead:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to San Francisco, California, scheduled for May 31 to June 2, 2017, sponsored by the Information Technology and Innovation Foundation.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$390 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Susan W. Brooks  
Chairwoman

Theodore E. Deutch  
Ranking Member

SWB/TED:jls

## PRIVATE SPONSOR TRAVEL CERTIFICATION FORM – HOUSE ATTACHMENTS

ITIF Education Series Staff Trip to San Francisco and Silicon Valley, CA – March 31- June 2, 2017

### ATTACHMENT 1 – Question 4:

We invited staff on committees with jurisdiction over technology and tax issues, and staff from the offices of Members who have demonstrated an interest in those issues.

Stephanie	Akpa	Senator Elizabeth Warren
Geoff	Antell	Speaker Paul Ryan
Cyrus	Artz	Rep. Virginia Foxx
Meghan	Badame	Rep. Duncan Hunter
Ashley	Baker	Rep. Marc Veasey
Chris	Bates	Senate Judiciary
Jon	Burks	Speaker Paul Ryan
Cort	Bush	Senate Commerce
Dustin	Carmack	Rep. Ron DeSantis
Steve	Chartan	Senator Ted Cruz
Jay	Cho	Rep. Robin L. Kelly
Robert	Cogan	House Budget Committee
Drew	Colliatie	House Science, Space and Technology Comm
Jennifer	Duck	Senate Judiciary
Bobby	Cornett	Rep. Trent Franks
Aaron	Dunn	Senator Gary Peters
Stephen	Dwyer	Minority Whip Steny Hoyer Leadership Office
Alex	Graf	Senator Debbie Stabenow
Tyler	Grimm	Rep. Darrell Issa
Graham	Haile	Rep. Mark Meadows
Mike	Harney	Senator Mark Warner
Paulette	Hernandez	Department of Commerce
Thomas	Hester	Chairman Michael McCaul
Matt	Klapper	Senator Cory Booker
Adam	Lachman	Senator Angus King
Kim	Lipsky	Sen. Commerce, Science, Trans
Sam	Love	Senator Cory Gardner
Rafi	Martina	Senator Mark Warner
Sean	McLean	Senator Ted Cruz
Amy	Murphy	Rep. Joe Barton
Jessica	Nalepa	Chairman Michael McCaul
Samuel	Negatu	Rep. Matthew Cartwright
Kristen	O'Neill	Rep. Gene Green
Douglas	Petersen	Senate Finance
Joe	Petrzelka	Senator Dianne Feinstein
John	Piazza	House Science, Space and Technology Comm
Ashok	Pinto	Senate Commerce



Beatrice	Pollard	Senator Chuck Schumer
Angela	Ramirez	Rep. Ben Ray Lujan
Claire	Sanderson	Senator John Cornyn
Claire	Sanderson	Senator John Cornyn
Patrick	Satalin	Rep. Peter Welch
Hannah	Schiller	Rep. Pete Roskam
Rachel	Schwegman	Rep. Bob Latta
Chris	Slevin	Senator Cory Booker
Josh	Snead	Ways and Means, Trade Subcomm
Lauren	Soltani	Rep. Suzan DelBene
Shannon	Sorensen	Rep. Jason Chaffetz
Pete	Spiro	Rep. Ro Khanna
Danielle	Steele	Rep. Michael Burgess
Bryn	Stewart	Senator John Barrasso
Bryn	Stewart	Senator John Barrasso
Curtis	Swager	Senator Cory Gardner
Philip	Swartzfager	Rep. Bruce Poliquin
Kara	Van Stralen	Senator Maggie Hassan
Eric	Wall	Senator Chris Coons
Scott	Wilson	Rep. Anna Eshoo
Brian	Winseck	Senator Chris Coons
Erica	Woods	Oversight & Management Efficiency Subcomm

## **ATTACHMENT 2 – Question 12:**

ITIF is a 501(c)(3) nonprofit organization founded in 2006 whose mission is to formulate and promote public policies to advance technological innovation and productivity. Recognizing the vital role of technology in ensuring American prosperity, ITIF focuses on innovation, productivity and digital economy issues. Our interest in the trip is to help staff better understand how new technologies and technology applications are developing and what the trends are likely to be in the future, so that they can better understand and respond to the technological challenges facing our nation.

ITIF is co-chaired by former members of Congress Vic Fazio and Phil English, and governed by a board of distinguished IT and innovation policy leaders and experts. Senators Chris Coons and Orrin Hatch are the Foundation’s Honorary Senate Co-Chairs, and Congresswoman Anna Eshoo and Congressman Darrell Issa are the Foundation’s Honorary House Co-Chairs.

This trip is part of the “ITIF Education Series” – a set of regular trips with Members of Congress and/or senior House and Senate staff to high-tech and innovation hubs around the country to hear from company leaders about new developments and issues, and to participate in educational forums on IT and innovation policy issues.

ITIF is the sole sponsor, and is organizing and executing all aspects of this trip.

**ATTACHMENT 3 – Question 15:**

ITIF has selected San Francisco and Silicon Valley, California for this trip because these cities play a very important role in innovation and technology in the United States. This trip will give staff the opportunity to see actual technology demonstrations and presentations by top technology leaders in the region.

**ITIF Education Series Staff Trip  
May 31 – June 2, 2017**

**Wednesday, May 31, 2017 – San Francisco**

- |                 |   |
|-----------------|---|
| 8:30 AM EST     | <b>United Airlines Flight 2042 Departs DCA</b>  |
| 11:35 AM PST    | <b>United Airlines Flight 2042 Arrives SFO</b>  |
| 12:00 PM        | <b>Group Transportation Departs SFO</b> ( <i>Boxed Lunch Paid for by ITIF</i> )   |
| 12:30 – 2:00 PM | <p><b>Visit and Discussion at Lucasfilm</b></p> <p>Staffers visit with executives, engineers and visual effects artists from Lucasfilm and Industrial Light and Magic. They will learn about the intersection of art and technology through technology demonstrations and interactive discussion with those on the front lines in this area. Throughout the demonstrations and discussion they will see how the business of film production both leverages and drives technology innovation, as well as how the film and visual effects business is impacted by trade, intellectual property and tax policy.</p> <p><i>1 Letterman Drive, Building B (Entrance at Yoda Fountain), San Francisco</i></p>   |
| 2:30 – 4:00 PM  | <p><b>Product Demos and Discussion at AT&amp;T Flagship Store</b></p> <p>Visitors will be able to see industry-leading consumer IoT products, including interactive television offerings, smart home technologies, and connected car demonstrations. Guests will also be able to try out virtual reality headsets and see consumer drones, and AT&amp;T will show how their network is powering all of these emerging technologies. The product demos will be followed by a discussion of community investment and public policy initiatives.</p> <p><i>1 Powell Street (Enter on Cyril Magnin Street), San Francisco</i></p>   |
| 4:30 – 6:00 PM  | <p><b>Visit Yelp</b></p> <p>Staffers will be exposed to the company's multiple commercial verticals, including our user review software, Eat24 food delivery platform, and Yelp Knowledge platform. To continue to innovate within these verticals, we are working on/with technologies that are at the forefront of many conversations in Washington, DC; these include machine reading, virtual reality, online advertising, and privacy policies. Staffers will also see a short presentation that chronicles what Yelp has done within the policy space — examples include: partnering with cities and counties to include restaurant inspection information, adding a gender-neutral restroom attribute to our site, and advocating for the passage of the Consumer Review Fairness Act in 2016 — as well as goals for 2017 and legislative accomplishments thus far.</p> <p><i>140 New Montgomery Street, San Francisco</i></p> |
| 6:30 – 8:00 PM  | <p><b>Dinner Discussion with San Francisco Venture Capital Community</b></p> <p>ITIF has invited a number of local venture capitalists and startup entrepreneurs to participate in this roundtable dinner discussion. The discussion is meant to help staffers understand the startup ecosystem in the San Francisco/Silicon Valley region generally, but we will also focus more specifically on cybersecurity</p>   |

and how governments and the private sector can ensure the security and resiliency of computers and networks. The invited guests from the venture community have all either run or invested in startup companies that focus on cybersecurity solutions, and will be able to offer their insights on the real-world implications of this critical and complicated policy issue.

*Boudin Bistro, 160 Jefferson Street, San Francisco*

*Dinner Paid for by ITIF*

Overnight                      **San Francisco Marriott Union Square**  
*480 Sutter Street, San Francisco*

**Thursday, June 1, 2017 – San Francisco & Silicon Valley**

8:40 AM                      **Group Transportation Departs Marriott Union Square**

9:00 – 10:30 AM           **Ubisoft Gaming & Software Company**  
Participants will hear from the leadership team at the video game publisher Ubisoft, who will provide an overview of the company and the policy challenges faced by the video game industry, including content regulation, intellectual property protections and the enforcement of copyright laws on the federal level, and how state and local legislators can help cultivate welcoming environments for computer and video game companies.  
*361 Brannan Street (Entrance in Alley), San Francisco*

10:30 – 11:30 AM           **Drive Time to Silicon Valley** (*Boxed Lunch Paid for by ITIF*)

11:30 AM – 1:00 PM       **Tour of Akamai's Network Operations Command Center (NOCC)**, which provides a compelling view of real-time traffic conditions on the Internet. Participants will also have the opportunity to meet with Akamai President Rick McConnell and other company executives to discuss the company's latest efforts to help make the Internet fast, reliable, and secure.  
*3355 Scott Boulevard, Santa Clara*

1:30 – 3:00 PM            **Visit Equinix**  
Tour of Equinix data center and discussion of the policy implications of connecting all of the major network carriers and Internet exchanges in the world.  
*11 Great Oaks Boulevard, Palo Alto*

3:30 – 5:00 PM            **Merck**  
Merck will offer an introduction to the company, an overview of their Palo Alto location, which houses their biologics research center, and will discuss their recent expansion into the South San Francisco biomedical community. Guided lab tours will focus on Protein Sciences, Expression and Profiling, Pharmacokinetics and Hybridoma, and guests will have the opportunity to hear directly from the scientists conducting the research before a discussion of relevant policy proposals affecting that work.  
*975 South California Avenue, Palo Alto*

5:30 – 7:30 PM      **Dinner and STEM Presentation with San Francisco 49ers**  
Participants will hear from the leadership team of the 49ers STEM Leadership Institute, a public/private partnership between the San Francisco 49ers, the Silicon Valley Education Foundation, and the Santa Clara Unified School District that prepares students to pursue STEM majors at top-tier universities.  
*Montana Loft at Levi's Stadium, 4900 Marie P. DeBartolo Way, Santa Clara*  
*Dinner Paid for by ITIF*

Overnight      **Comfort Inn at Stanford**  
*3945 El Camino Real, Palo Alto*

**Friday, June 2, 2017 – Silicon Valley**

7:30 – 8:10 AM      **Continental Breakfast Available at Comfort Inn**

8:10 AM      **Group Transportation Departs Comfort Inn**

8:30 – 9:30 AM      **Visit and Discussion at VMware**, which will provide an overview of emerging technologies and policy challenges associated with the Internet of Things, cybersecurity and mobility space. Participants will also have the opportunity to meet with VMware leadership to discuss ways the company is making datacenters and networks more secure, and how state, local and federal governments can support these efforts.  
*3401 Hillview Avenue, Palo Alto*

10:00 – 11:30 AM      **Google**  
Staffers will have an opportunity to meet with "Googlers" on various product and policy teams, as well as a chance to see the latest products Google is working on.  
*1600 Amphitheatre Parkway, Mountain View*

12:30 PM      **Flight Check In**

1:45 PM PST      **United Airlines Flight 2046 Departs SFO**

10:06 PM EST      **United Airlines Flight 2046 Arrives DCA**